

# THE PATH TO SENIOR



**fretless**

**@dstrus**

**davey@fretless.com**

**SENIOR**

**DEVELOPERS**

MYTH

#1

MYTH

#2

**SENIOR**

**DEVELOPERS**

**WHAT**

**IS A SENIOR DEVELOPER?**

**WHAT**

**IS A SENIOR DEVELOPER?**



**TECHNICAL**

**CAPABILITY**

# TONY DEWAN'S SCALE OF AWESOMENESS\*

\*<http://decidedlycursory.com/post/30869180028/scale-of-awesomeness>

**DOES IT WORK?**  
**DOES IT WORK WELL?**  
**COULD IT WORK BETTER?**  
**COULD IT WORK  
ELSEWHERE?**





**DOES IT**

**WORK?**

**YOU'LL (PROBABLY)**

**PASS**

**YOU (PROBABLY) WON'T GET**

**GET FIRED**

WHAT DO YOU THINK  
OF SOMEONE WHO  
ONLY DOES THE BARE  
MINIMUM?



**DOES IT WORK**

**WELL?**





**IS THE  
USER EXPERIENCE  
ACCEPTABLE?**

A close-up, slightly blurred photograph of a dog's head and front paws. The dog is lying down, and its fur is a mix of brown and black. The background is a soft, out-of-focus light blue. Overlaid on the image is the text "YOU'LL PROBABLY GET A GOOD GRADE" in a bold, sans-serif font. The words "YOU'LL PROBABLY GET" and "GRADE" are in a reddish-orange color, while "A GOOD" is in white.

**YOU'LL PROBABLY GET  
A GOOD GRADE**

PEOPLE MAY

LIKE

YOU









**COULD IT WORK**

**BETTER?**



**CAN IT BE**

**MAINTAINED?**



# REFACTORING

RESTRUCTURING EXISTING CODE  
WITHOUT CHANGING ITS BEHAVIOR



**CAN ANYONE ELSE  
READ IT?**



**CAN EVERYONE ELSE**

**READ IT?**



**YOU'LL PROBABLY**  
**GET A JOB**



**YOU'LL PROBABLY  
GET A RAISE**



**THIS 🍌 IS**  
**DIFFICULT**



I have no idea what I'm doing

A person wearing a blue long-sleeved shirt is holding a large white teddy bear. They are in a room filled with technical equipment, including a large circular hatch with a handle and various cables and pipes. The scene is brightly lit.

**IT ME**

**I have no idea what I'm doing**



A dark-colored dog, possibly a black Labrador, is peering over a wooden fence. The dog's eyes are visible through the slats of the fence. The background is a blurred outdoor setting. Large, bold text is overlaid on the image. The top line of text is in a reddish-pink color, and the bottom line is in white with a red question mark at the end.

**COULD IT WORK**

**ELSEWHERE?**

**COULD IT BE**

**REFUSED?**

A dark-colored dog, possibly a Labrador Retriever, is looking through a wooden fence. The dog's face is partially obscured by the fence slats. The background is a blurred outdoor setting. Overlaid on the image is the text "CAN IT BE PACKAGED & SHARED?".

**CAN IT BE  
PACKAGED  
& SHARED?**

A black dog is looking directly at the camera. The background is a wooden plank surface. Large, bold text is overlaid on the image. The text is split into two lines. The first line reads "YOU'LL PROBABLY" in a reddish-pink color. The second line reads "GET A JOB" in the same reddish-pink color, except for the word "JOB" which is white.

**YOU'LL PROBABLY  
GET A JOB**

A black dog is looking through a wooden fence. The dog's face is partially visible, with its eyes and nose clearly seen. The background is a blurred wooden fence. Overlaid on the image is the text "PROBABLY THE BEST JOB" in a bold, sans-serif font. The words "PROBABLY THE" and "JOB" are in a reddish-pink color, while "BEST" is in white.

**PROBABLY THE  
BEST JOB**

**DOES IT WORK?**  
**DOES IT WORK WELL?**  
**COULD IT WORK BETTER?**  
**COULD IT WORK  
ELSEWHERE?**



**WHAT**

**IS A SENIOR DEVELOPER?**

A man in a dark suit, white shirt, and glasses is pointing with his right hand towards a diagram on a wall. The diagram shows two overlapping triangles, one green and one blue, with the word 'GROWTH' written below them. The background is a wall with a corkboard and a calendar. The text 'FRONTSIDE'S' is overlaid in red, and 'CONJOINED TRIANGLES' is overlaid in white, and 'OF SENIOR-LEVEL DEVELOPMENT' is overlaid in red.

**FRONTSIDE'S**

**CONJOINED TRIANGLES**

**OF SENIOR-LEVEL DEVELOPMENT**



## The intersection of...

- ▶ **how well they** work independently and lead
- ▶ **how technically capable they are**
- ▶ **how well they connect and contribute to a larger community**

how well a person works independently and leads

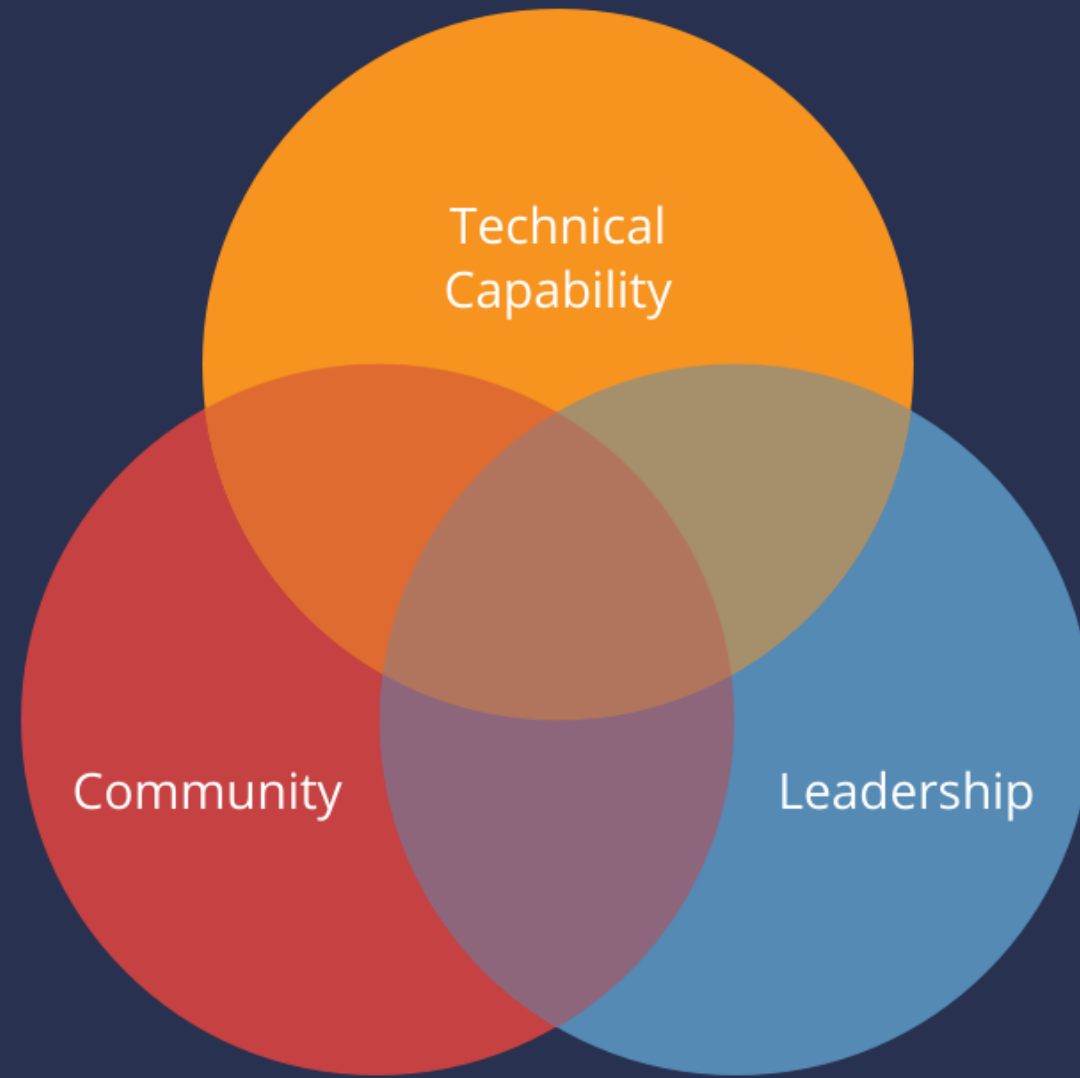
# LEADERSHIP

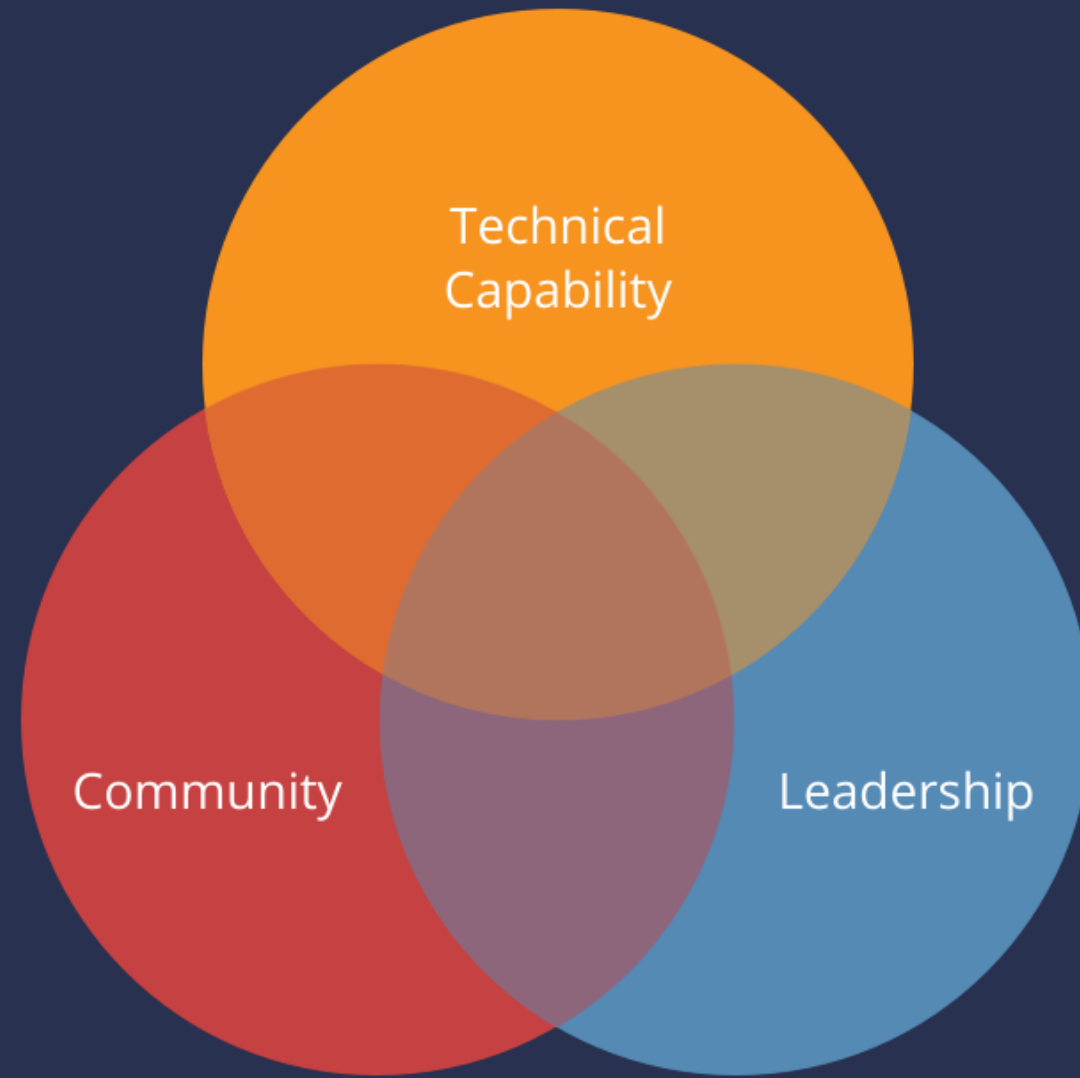
how technically capable they are

# TECHNICAL CAPABILITY

*how well they connect and contribute to a larger community*

# COMMUNITY





**TECHNICAL  
CAPABILITY**

A person with high

# TECHNICAL CAPABILITY

is technically curious, tackles problems without giving up, and produces solutions that less-experienced folks can use, maintain, and learn from.



**IS TECHNICALLY**

**CURIIOUS**

**TACKLES PROBLEMS**

**WITHOUT GIVING UP**

**PRODUCES SOLUTIONS THAT  
LESS-EXPERIENCED FOLKS  
CAN USE, MAINTAIN, AND LEARN FROM**

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**BE TECHNICALLY**

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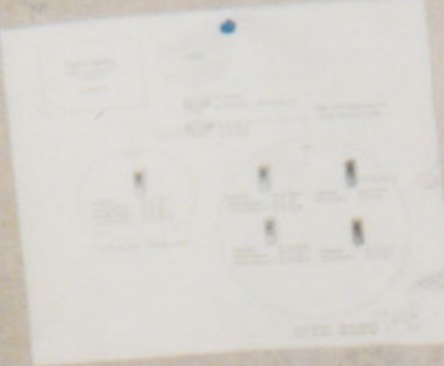


**BUT HOW DO I  
TECHNICAL CAPABILITY?**





AERPOFALE









AERROFALE

```
<?php>
```

A close-up photograph of a dog, possibly a pug, lying on a blue, textured blanket. The dog's face is partially visible, looking towards the right. The image is overlaid with large, bold text. The top line of text is in red, and the bottom line is in white. The background is slightly blurred, focusing attention on the dog and the text.

**IT WORKED**

**WELL**



**BUT COULD IT BE  
MAINTAINED?**



**COWBOY CODING IS AN  
UNDISCIPLINED APPROACH  
TO SOFTWARE DEVELOPMENT**



“ I DON'T ALWAYS  
TEST MY CODE,  
BUT WHEN I DO -  
I DO IT IN  
PRODUCTION ”



I eat

like I code







**fretless**

**@dstrus**

**davey@fretless.com**







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# indy.rb

The Indianapolis Ruby Brigade

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## React.Indy

Location  
Indianapolis, IN

Members  
334

Organizers  
Chris A.

Our group | Meetup

Next Meetup

meetup.com

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## Indy.js : Indy JavaScript Society

Location  
Indianapolis, IN

Members  
1,299

Organizers  
Tony D. and 2 others


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## IndyPy

Location  
Indianapolis, IN

Members  
1,266

Organizers  
Calvin H. and 5 others

rubyweekly.com

#394 — APRIL 12, 2018 [READ ON THE WEB](#)

# Ruby Weekly

**Rails 5.2 Release**  
Storage, Redis Cache with Webpacker 3.0  
DAVID HEINEMEIER HART

**Measuring Branch**  
the standard library code.  
VISHAL TELANGRE

**Fix Production B**  
on users to report b time, right in your e hours to 5 minutes. developers. [Sign up](#)  
SENTRY **SPONSOR**

**A Dive into Ruby FTP Implementat**  
exploit exists in the ETIENNE STALMANS

**How to Migrate a**  
Docker-powered pl with support for Po PAWEL URBANEK

**Ruby 2.6 and Wh**  
the "test-only" JIT Rails apps.  
NOAH GIBBS

**Profiling Ruby's M**  
Google's [gperftools](#) allocates memory.  
JESUS CASTELLO

javascriptweekly.com

#381 — APRIL 13, 2018 [READ ON THE WEB](#)

# JavaScript Weekly

**The Front-End Deve**  
outlines and discuss what tools are used in  
CODY LINDLEY

**Write Your Own Pro**  
promises, so understand VALERI KARPOV

**Understanding Typ**  
guide to the static typ superset, and promise end of his post.  
DR. AXEL RAUSCHMAYER

**Improve the Quality Codacy**  
— An automa developers to improve the most popular JS s Vue, Angular and React coding.  
CODACY **SPONSOR**

**Optimizing React: T**  
React's internals that rendering decisions.  
ALEXEY IVANOV AND AND

**How to Escape asy**  
hell' only to fall into ba ADITYA AGARWAL

**Why React Needs Y**  
physics-based UI anim

react.statuscode.com

#83 — APRIL 13, 2018 [READ ON THE WEB](#)

# react status

```
// index.js
import React from 'react'
import ReactDOM from 'react-dom'
import routes from './config/routes'

ReactDOM.render(routes, document.getElementById('app'))
```

▶ **Watch Tyler McGinnis' 4 Day React.js Bootcamp** — Earlier this week, Tyler ran a free React bootcamp and streamed it on YouTube, so you can now watch it back. Link is to day 1, but there's also [day 2](#), [day 3](#), and [day 4](#) to watch.  
TYLER MCGINNIS

**Why React Needed Yet Another Animation Library** — An introduction to [react-spring](#), a set of physics-based UI animation 'building blocks' for when you need to move beyond CSS animations. [GitHub repo](#).  
PAUL HENSCHL

**A Complete Introduction to React. June 11-12, San Jose, CA** — Join Brian Holt for a hands-on, 2-day introduction to React, one of the leading JavaScript libraries for building user interfaces. You'll also explore the React ecosystem as you learn how to use Redux for state management, React Router for navigation, and more.  
O'REILLY FLUENT CONFERENCE **SPONSOR**

**Optimizing React: The Virtual DOM Explained** — A beginner-friendly intro to React's internals that attempts to demystify JSX and explain how React makes rendering decisions.  
ALEXEY IVANOV AND ANDY BARNOV

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The Indianapolis Ruby Brigade

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## React.Indy

Location  
Indianapolis, IN

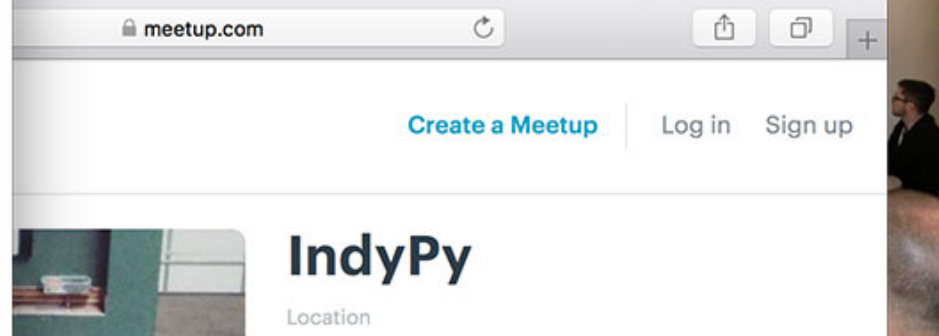
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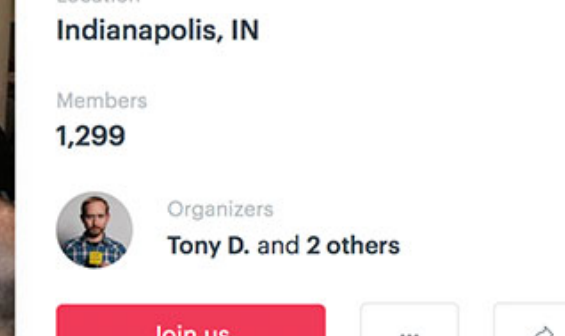


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[Join us](#)



# TEACH





# TEACH



**BE TECHNICALLY**

**CURIIOUS**

**TACKLE PROBLEMS**

**WITHOUT GIVING UP**

**PRODUCE SOLUTIONS THAT  
LESS-EXPERIENCED FOLKS  
CAN USE, MAINTAIN, AND LEARN FROM**

TALK TO OTHER  
DEVELOPERS



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**I AM TECHNICAL CAPABILITY  
AND SO CAN YOU!**

**TECHNICAL  
CAPABILITY**

**A person with**

# LEADERSHIP

**skills knows how to develop and follow a sense of purpose, in themselves and in others.**

**DEVELOP AND FOLLOW A  
SENSE OF PURPOSE  
IN THEMSELVES AND OTHERS**

**FIX THINGS  
THAT ARE BROKEN**

**BUT HOW DO I  
LEADERSHIP?**

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11 leadership books to read in 2018 - The Washington Post

<https://www.washingtonpost.com/...leadership/wp/.../11-leadership-books-to-read-in-2018...>  
 Dec 26, 2017 - 11 leadership books to read in 2018. "When: The Scientific Secrets of Perfect Timing" "Powerful: Building a Culture of Freedom and Responsibility" "Great at Work: How Top Performers Do Less, Work Better, and Achieve More" "The Culture Code: The Secrets of Highly Successful Groups"

The 9 Best Leadership Books to Buy in 2018 - The Balance

<https://www.thebalance.com > ... > Career Planning > Workplace Tips > Relationships > ...>  
 Feb 4, 2018 - Read reviews and buy the best leadership books from top-selling authors such as Sophie Amoruso, Viktor Frankl, Simon Senek and more.

10 Must-Read Books To Develop Your Leadership Skills - Forbes

<https://www.forbes.com/sites/.../10-must-read-books-to-develop-your-leadership-skills... > ...>  
 Jul 29, 2016 - 10 Must-Read Books To Develop Your Leadership Skills. The Five Dysfunctions Of A Team: A Leadership Fable By Patrick Lencioni. Conversational Intelligence: How Great Leaders Build Trust and Get Extraordinary Results by Judith Glaser. Primal Leadership: Realizing the Power of Emotional Intelligence By Daniel Goleman, ...

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## Manager Tools

By Mike Auzenne and Mark Horstman

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★★★★☆ 773 Ratings

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Overview M

## SimpleLeadership Podcast

By Christian McCarrick

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Category: [Management & Marketing](#)  
 Language: English  
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 SimpleLeadership

### Customer Ratings

### Description

SimpleLeadership specifically focuses on improving the craft of software engineering leadership. Engineering & CTO I am acutely aware of the lack of good resources available for new and experienced engineering managers. SimpleLeadership is designed for both new and experienced software managers who want to build high-performing teams, better motivate & mentor their employees, advance their career. It is for people who want to go beyond just being a manager and become an interview based show I ask each guest to share their journey from individual contributor to software manager and provide any guidance on the transition. The SimpleLeadership Podcast will present stories from people who have navigated their way from being an individual contributor into a manager. We will also hear from experts on specifics of team dynamics, motivation, feedback, more aspects of being a successful engineering manager.

Name	Description	Released	Price
1 Hiring Best Practices and ...	Rachael is an engineer...	4/8/2018	Free
2 How to Become a True En...	Four Engineering Man...	3/25/2018	Free
3 Engineering Team Values...	Jean-Denis Greze is H...	3/18/2018	Free
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11:05 | LTE |

Creating A Presentation  
 CAREER TOOLS

0:08 | -33:50

# Career Tools

Settings icon | Volume icon | 30s icon

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**TALK ABOUT IT**

**WITH OTHER PEOPLE**

**TALK ABOUT IT**

**WITH OTHER PEOPLE**

**WHAT KIND OF**

**LEADERSHIP?**

**DEVELOP AND FOLLOW A  
SENSE OF PURPOSE  
IN THEMSELVES AND OTHERS**



**I AM LEADERSHIP  
AND SO CAN YOU!**

**A person with**

# COMMUNITY

**skills has a sense of being** part of a larger whole, **a desire to contribute,**  
**a sense that the other people are not simply characters in his or her**  
**own movie, but fully-realized individuals.**

**PART OF A**

**LARGER WHOLE**



**A DESIRE TO**

**CONTRIBUTE**

**SENSE THAT OTHERS ARE**

**FULLY-REALIZED**

**INDIVIDUALS**

**COMMUNITY**

**SOUNDS A LOT LIKE**

**EMPATHY**

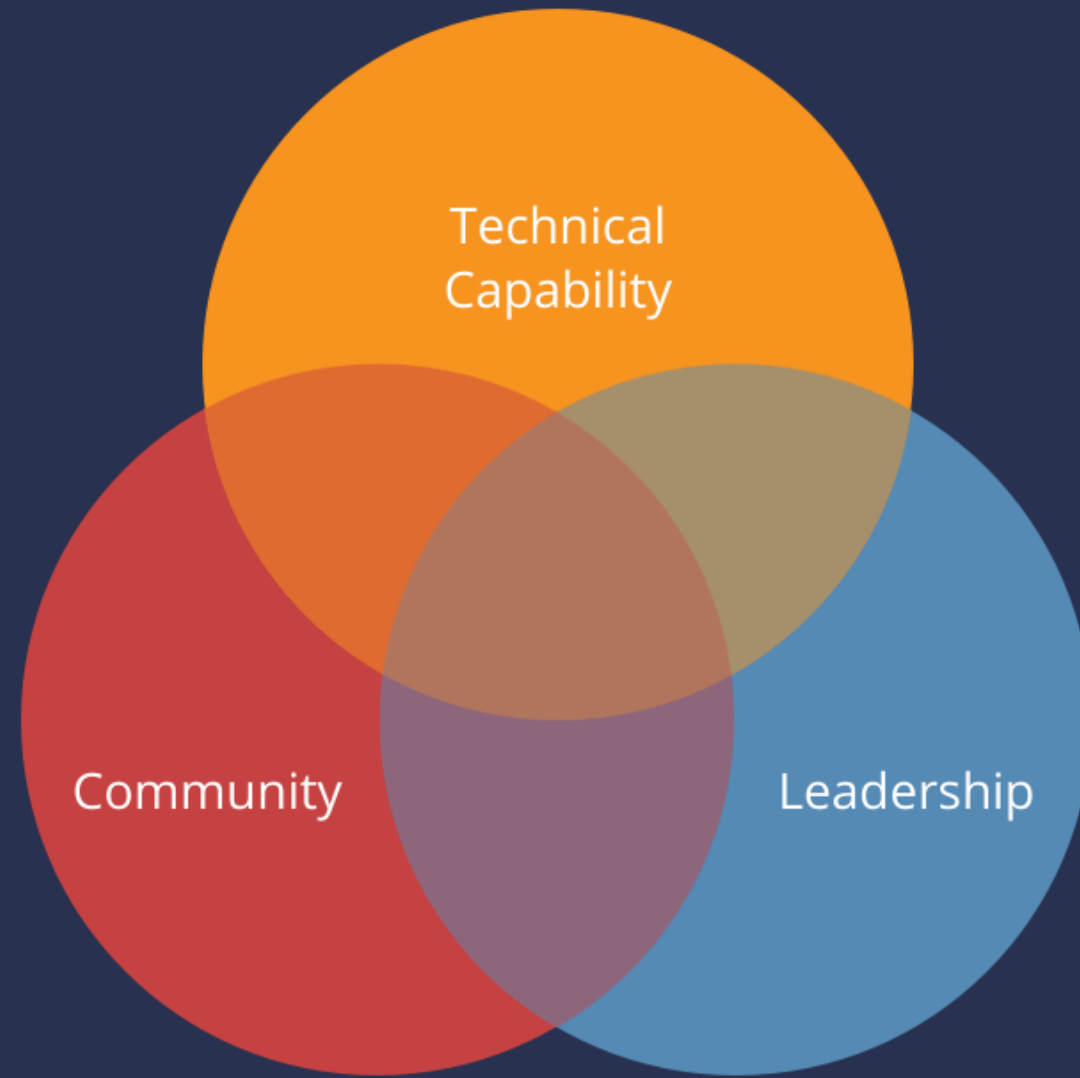
**PART OF A**

**LARGER WHOLE**

**MEETUPS OPEN SOURCE HACKATHONS HOUR OF CODE**



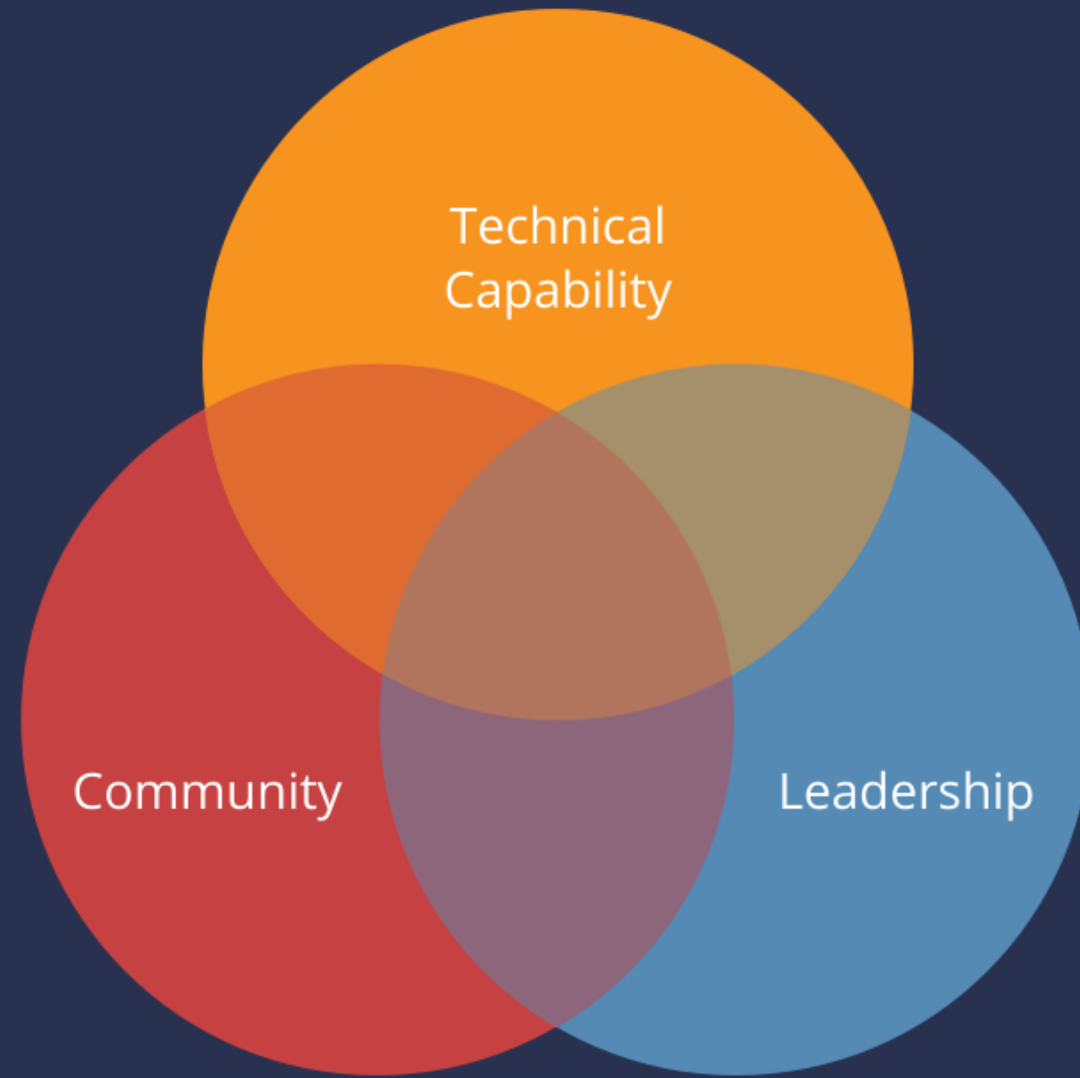
**I AM COMMUNITY**  
**AND SO CAN YOU!**



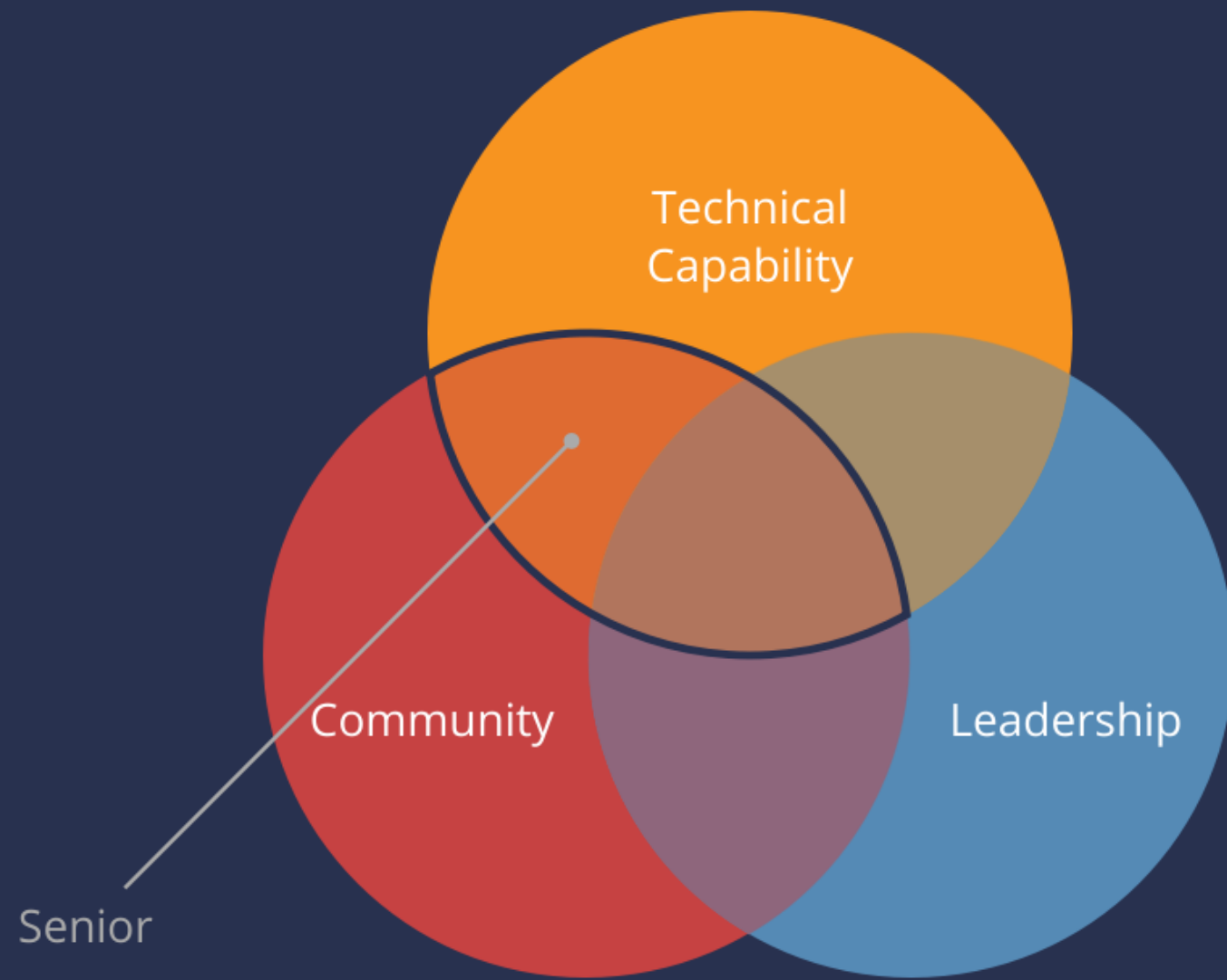
Technical  
Capability

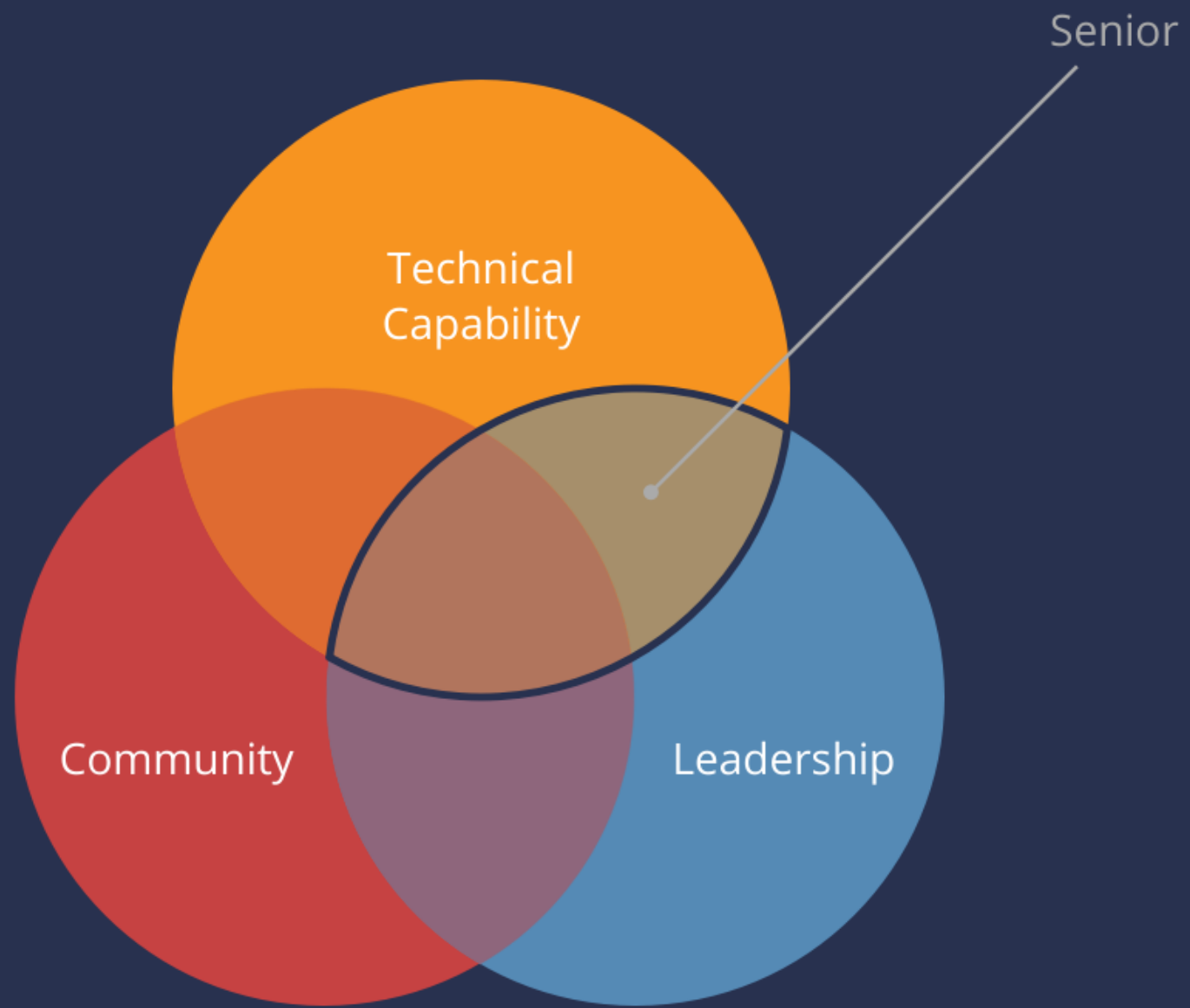
Community

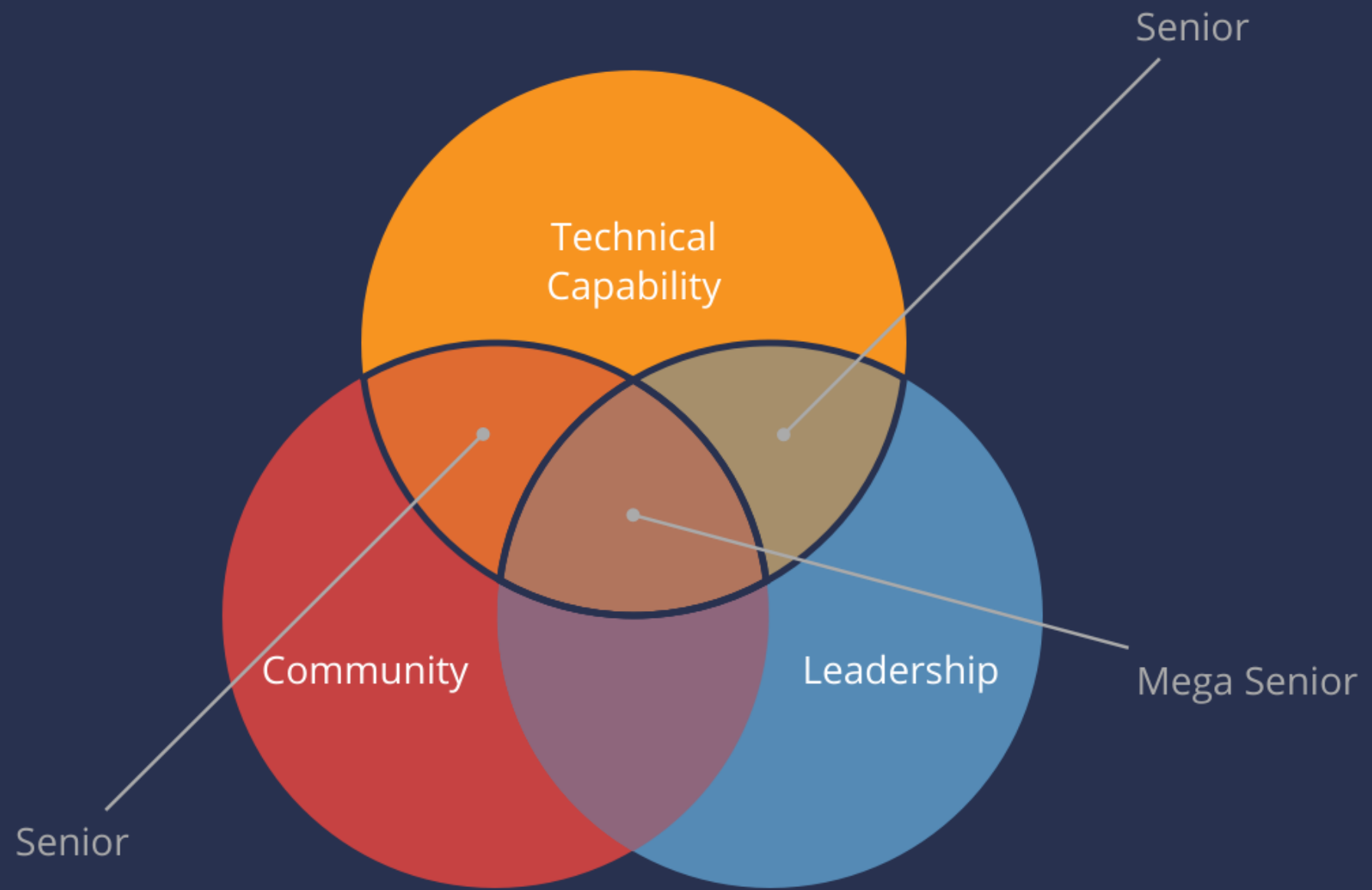
Leadership

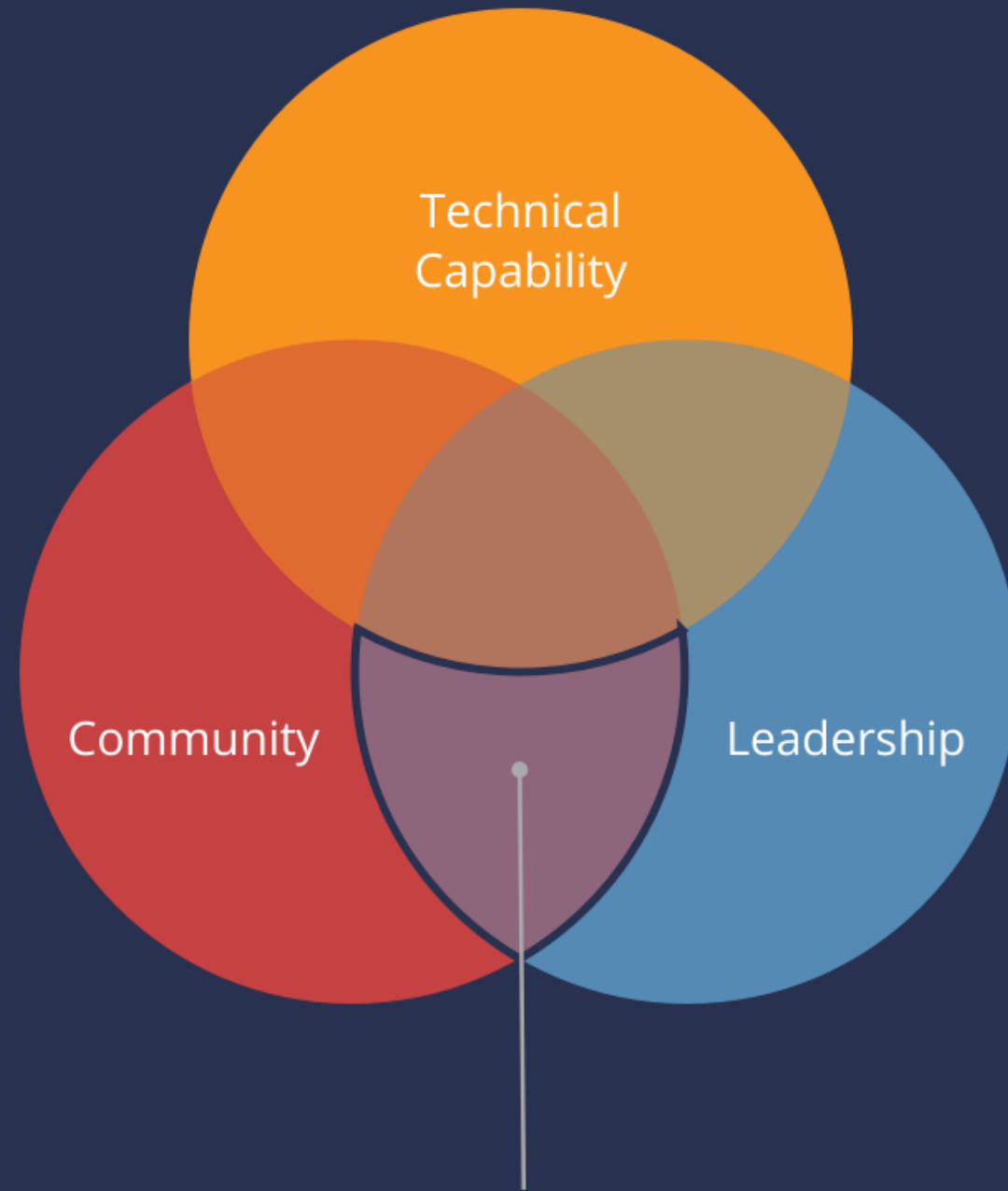


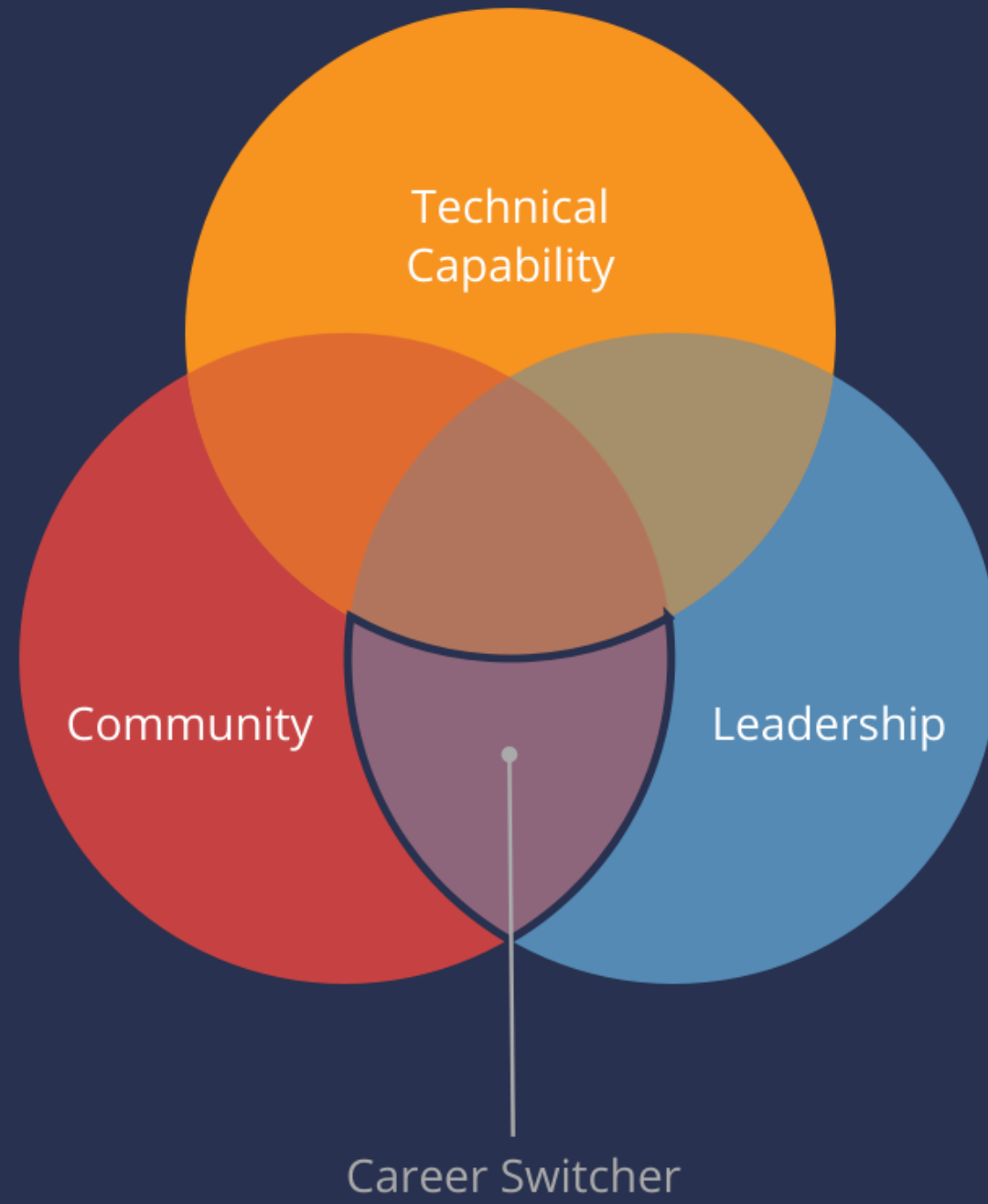


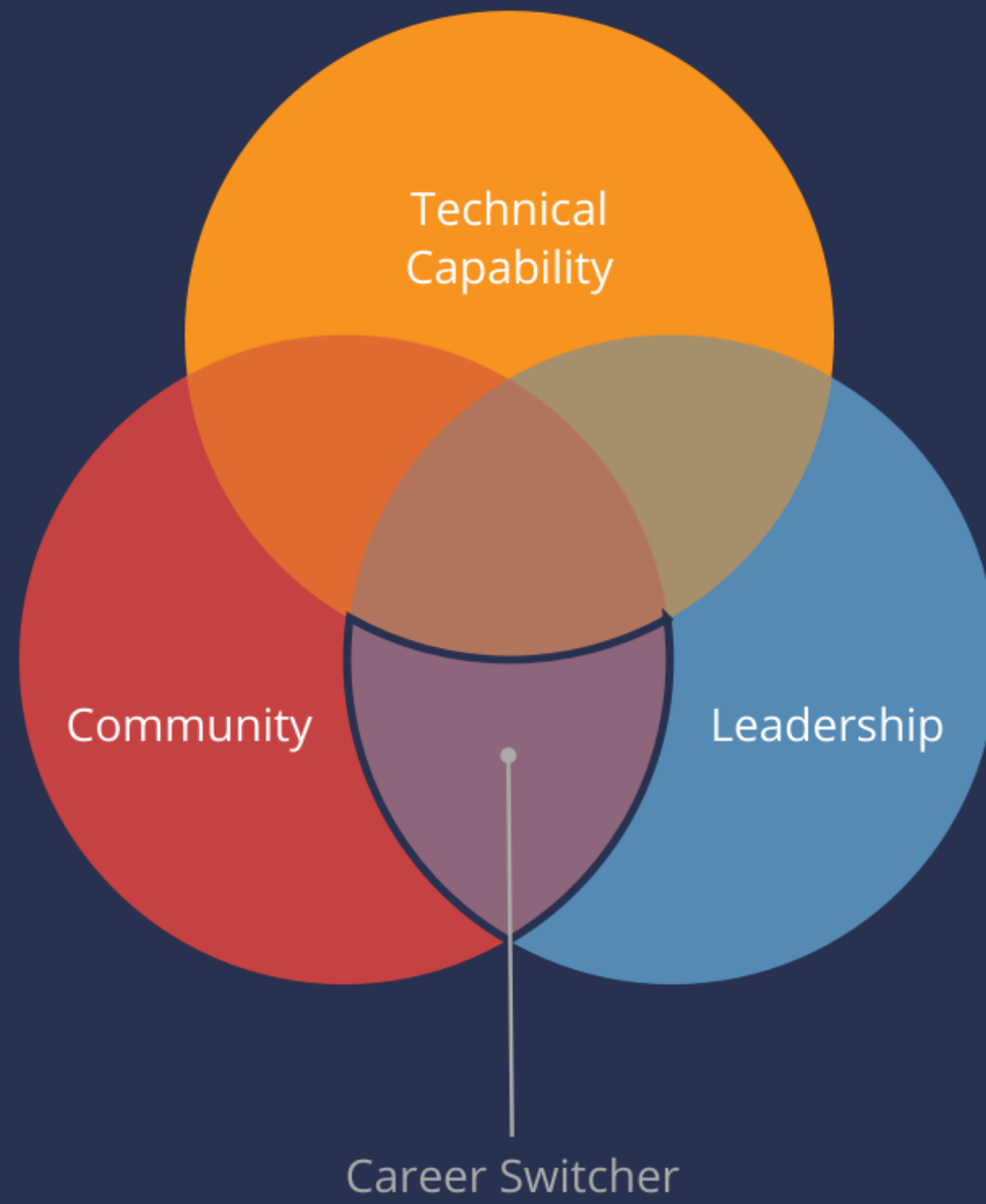












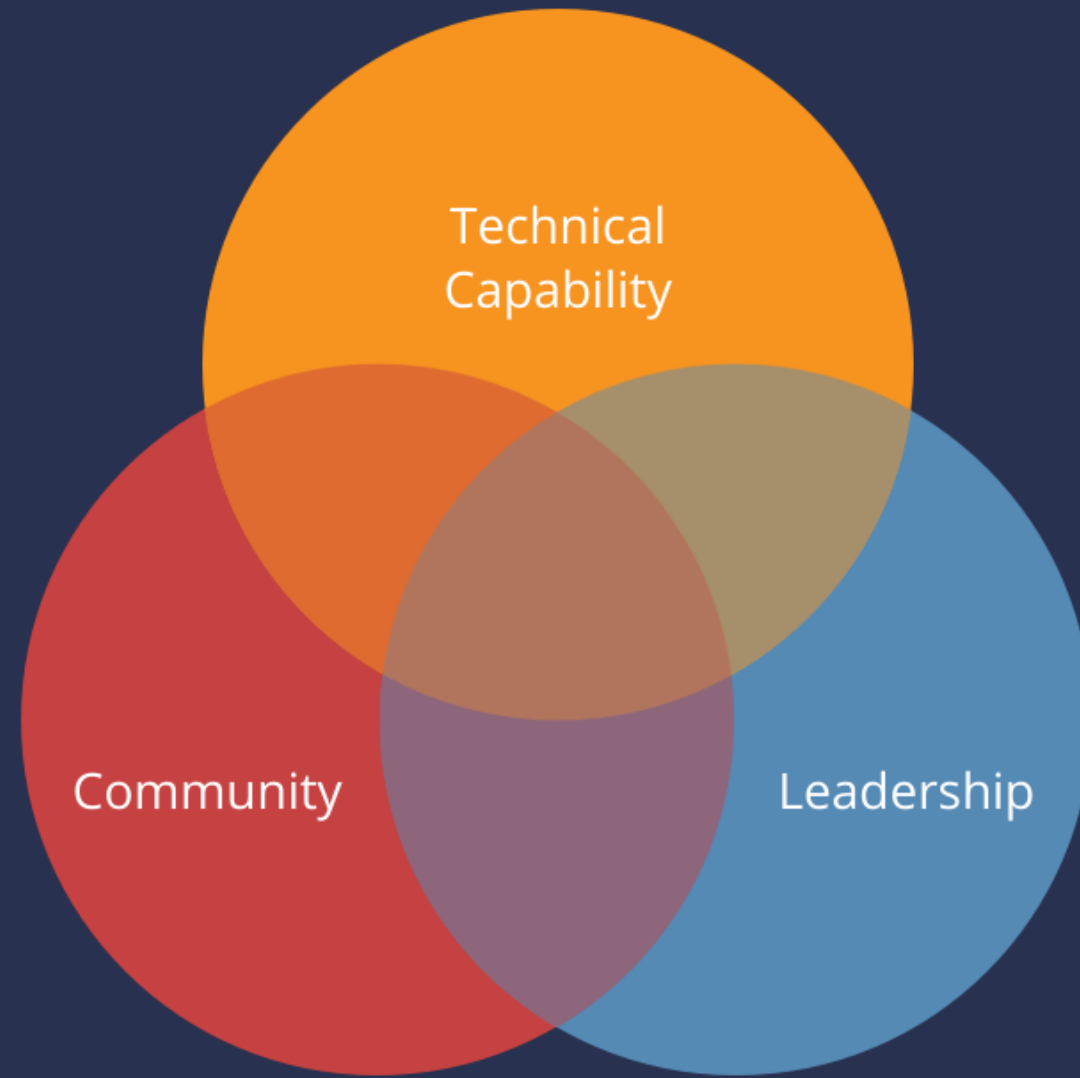
A person with high

# TECHNICAL CAPABILITY

is technically curious, tackles problems without giving up, and produces solutions that less-experienced folks can use, maintain, and learn from.

**TECHNICAL CAPABILITY  
IS NOT ENOUGH**





The background of the image is a close-up, slightly blurred view of the American flag, showing the stars and stripes in shades of blue, red, and white. The text is overlaid on this background.

**I AM SENIOR  
AND SO CAN YOU!**



**fretless**

**@dstvus**

**davey@fretless.com**